



## **Health and Wellbeing Board**

Date: Wednesday, 26 August 2020

Time: 10.00 am

Venue: Virtual Meeting - [https://manchester.public-i.tv/core/portal/webcast\\_interactive/485354](https://manchester.public-i.tv/core/portal/webcast_interactive/485354)

### **The Local Authorities and Police and Crime Panels (Coronavirus) (Flexibility of Local Authority and Police and Crime Panel Meetings) (England and Wales) Regulations 2020**

Under the provisions of these regulations the location where a meeting is held can include reference to more than one place including electronic, digital or virtual locations such as Internet locations, web addresses or conference call telephone numbers.

To attend this meeting it can be watched live as a webcast. The recording of the webcast will also be available for viewing after the meeting has ended.

## **Membership of the Health and Wellbeing Board**

Councillor Richard Leese, Leader of the Council (Chair)

Councillor Craig, Executive Member for Adults (MCC)

Councillor Bridges, Executive Member for Children's Services (MCC)

Dr Ruth Bromley, Chair Manchester Health and Care Commissioning

Dr Denis Colligan, GP Member (North) Manchester Health and Care Commissioning

Dr Murugesan Raja GP Member (Central) Manchester Health and Care Commissioning

Dr Claire Lake Member (South) Manchester Health and Care Commissioning

Kathy Cowell, Chair, Manchester University NHS Foundation Trust

Jim Potter, Chair, Pennine Acute Hospital Trust

Rupert Nichols, Chair, Greater Manchester Mental Health NHS Foundation Trust

Mike Wild, Voluntary and Community Sector representative

Vicky Szulist, Chair, Healthwatch

Dr Tracey Vell, Primary Care representative - Local Medical Committee

Paul Marshall, Strategic Director of Children's Services

David Regan, Director of Public Health

Bernadette Enright, Director of Adult Social Services

Dr Angus Murray-Browne, South Manchester GP federation

Dr Vish Mehra, Central Primary Care Manchester

Dr Amjad Ahmed, Northern Health GP Provider Organisation

## Agenda

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**1. Urgent Business**

To consider any items which the Chair has agreed to have submitted as urgent.

**2. Appeals**

To consider any appeals from the public against refusal to allow inspection of background documents and/or the inclusion of items in the confidential part of the agenda.

**3. Interests**

To allow Members an opportunity to [a] declare any personal, prejudicial or disclosable pecuniary interests they might have in any items which appear on this agenda; and [b] record any items from which they are precluded from voting as a result of Council Tax/Council rent arrears; [c] the existence and nature of party whipping arrangements in respect of any item to be considered at this meeting. Members with a personal interest should declare that at the start of the item under consideration. If Members also have a prejudicial or disclosable pecuniary interest they must withdraw from the meeting during the consideration of the item.

**4. Minutes**

To approve as a correct record the minutes of the meeting held on 8 July 2020.

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**5. Manchester's 10 Point COVID-19 Action Plan - August 2020**

The enclosed report from the Director of Public Health presents a copy of the 10 Point COVID-19 Action Plan for the city. This will be supported by a presentation to be given in the meeting.

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**6. The Our Manchester Strategy Reset**

The report of the Director of Policy, Performance and Reform is enclosed.

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## Information about the Committee

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The Health and Wellbeing Board brings together those who buy services across the NHS, public health, social care and children's services, elected representatives and representatives from HealthWatch to plan the health and social care services for Manchester. Its role includes:

- encouraging the organisations that arrange for the provision of any health or social care services in Manchester to work in an integrated manner;
- providing advice, assistance or other support in connection with the provision of health or social care services;
- encouraging organisations that arrange for the provision of any health related services to work closely with the Board; and
- encouraging those who arrange for the provision of any health or social care services or any health related services to work closely together.

It is the Council's policy to consult people as fully as possible before making decisions which affect them. Members of the public do not have a right to speak at meetings but may do so if invited by the Chair. If you have a special interest in an item on the agenda and want to speak, tell the Committee Officer, who will pass on your request to the Chair. Members of the public are requested to bear in mind the current guidance regarding Coronavirus (COVID-19) and to consider submitting comments via email to the Committee Officer rather than attending the meeting in person. The contact details of the Committee Officer for this meeting are listed below.

Agenda, reports and minutes of all Council meetings can be found on the Council's website [www.manchester.gov.uk](http://www.manchester.gov.uk)

Joanne Roney OBE  
Chief Executive,  
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Lloyd Street,  
Manchester, M60 2LA

## Further Information

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For help, advice and information about this meeting please contact the Committee Officer:

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This agenda was issued on **Tuesday, 18 August 2020** by the Governance and Scrutiny Support Unit, Manchester City Council, Level 3, Town Hall Extension (Lloyd Street Elevation), Manchester M60 2LA.

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## **Health and Wellbeing Board**

### **Minutes of the meeting held on 8 July 2020**

#### **Present:**

Councillor Richard Leese, Leader of the Council (Chair)  
Councillor Craig, Executive Member for Adult Health and Wellbeing  
Councillor Bridges, Executive Member for Children's Services and Schools  
Dr Ruth Bromley, Chair Manchester Health and Care Commissioning  
Paul Marshall, Strategic Director of Children's Services  
David Regan, Director of Public Health  
Bernadette Enright, Director of Adult Social Services  
Dr Denis Colligan, GP Member (North) Manchester Health and Care Commissioning  
David Regan, Director of Population Health and Wellbeing  
Dr Murugesan Raja GP Member (Central) Manchester Health and Care Commissioning  
Kathy Cowell, Chair, Manchester University NHS Foundation Trust  
Mike Wild, Voluntary and Community Sector representative  
Vicky Szulist, Chair, Healthwatch

#### **Also in attendance:**

Katy Calvin Thomas, Acting Chief Executive Manchester Local Care Organisation  
Sharmila Kar, Director of Workforce & Organisation Development, MHCC  
James Binks, Director of Policy, Performance and Reform, MCC  
Dr Sohail Munshi, Chief Medical Officer, MLCO

### **HWB/20/13 Minutes**

The minutes of the meeting held on 18 March 2020 were submitted for approval.

#### **Decision**

To agree as a correct record, the minutes of the meeting of the Health and Wellbeing Board held on 18 March 2020.

### **HWB/20/14 Manchester COVID-19 Local Prevention and Response Plan**

Consideration was given to the report of the Director of Population Health that informed the Board that the Population Health Team had led the development of the Manchester COVID-19 Local Prevention and Response Plan (Outbreak Plan) with local partners.

This report also included the updated Terms of Reference for the COVID-19 Response Group, which would act as the Health Protection Group to oversee the Plan in line with national guidance. The Board were advised that both the Plan and the report referred to the establishment of the Local Outbreak Engagement Board, which was also referred to in the national guidance.

The Director of Population Health delivered an accompanying presentation that described the purpose of the plan; setting this within a local context; describing the factors identified in relation to COVID-19 inequalities and a description of the themes and activities identified.

The Director of Population Health informed the Board that the most current testing data revealed that the rate of positive cases in Manchester was 528.6 per 100,000 of the population, which was considerably less than had been experienced in Leicester (1100 per 100,000 of the population). He further described that the testing data was provided at a post code level, and currently there were no clusters of cases, however this would continue to be closely monitored.

In response to a specific question regarding the composition of the Manchester COVID-19 Response Group, the Director of Population Health confirmed that the lead officers for the key workstreams described within the report were included and they met weekly.

The Leader welcomed the work of the team and that of partner organisations to deliver the plan. He stated the importance of testing and monitoring to prevent any further outbreaks, particularly in the context of the recent relaxation of the lockdown rules. He reported that following the relaxing of the lockdown, initial feedback was that the vast majority of establishments across the city had managed this successfully, however this situation would continue to be monitored.

## **Decisions**

The Board;

1. Endorse the Manchester COVID-19 Local Prevention and Response Plan; and
2. Approve the updated Terms of Reference for the Manchester COVID-19 Response Group.

## **HWB/20/09 Addressing Inequalities**

Consideration was given to the joint report of the Director of Workforce and Organisation Development, Manchester Health and Care Commissioning and Director of Policy, Performance and Reform Manchester City Council described how the COVID-19 pandemic had affected different communities in the city and the actions taken to respond to this.

The report described that clear evidence had emerged that COVID-19 was having a disproportionate impact on some communities who already experienced health inequalities in our city. BAME (Black, Asian and minority ethnic), disabled and people in poverty were more likely to contract Coronavirus and have poorer mortality outcomes. The longer term health impacts are not known yet but it was expected that the socio-economic impacts and impacts of higher mortality rates not directly linked to COVID-19 would also be within these communities, unless there was a radical

change to the approach to health and social care. The report highlighted the need to embed inclusion and address inequality as even more critical.

The report described the strategy for planning ahead and described the workstreams that had been identified to progress the city's recovery. The Board were informed that the workstreams involved a significant portfolio of work, and each was in the process of identifying short, medium and longer term priority actions, noting that Equality Impact Assessments would be used against each of the Council's relevant practical recovery actions.

The report further described that actions identified across Health and Care to address inequalities and provided a summary of the 'Community Cell' that had been established to lead the out of hospital/care system within the City during the period of COVID-19 response and recovery.

The Board were further advised that The Manchester COVID-19 Response Group ("the CRG") (previously called the Manchester COVID-19 Locality Planning Group (MCLPG)) fulfilled the role of the Manchester Health Protection Group, which was the established group for all health protection issues in Manchester. Addressing inequalities/Health Equity was a key workstream under this group, with the purpose of that workstream was to improve experiences of and outcomes for, communities that suffered disproportionate adverse impacts from COVID-19. The report described the governance and reporting arrangements.

The Executive Member for Adult Health and Wellbeing stated that prior to the COVID-19 pandemic attention and a focus had been placed on inequalities following the publication of the 'Health Equity in England: The Marmot Review 10 Years On' report and the production of the Manchester Population Health Plan (2018-2027). She stated that the emerging evidence and understanding of health inequalities and COVID-19 indicated that structural changes would be required across the Health and Social Care landscape, noting that the voice of those communities identified were reflected in such changes and informed any action plan.

A member of the Board stated that it was important to recognise that not all residents had access to digital means and should not experience exclusion as a result of this. The Director of Policy, Performance and Reform Manchester City Council acknowledged this comment and stated that consideration would be given as to the most appropriate form of communication when engaging with various sections of the community to ensure any engagement was sensitive and appropriate at all times. He advised that the communications strategy would be continually reviewed and it was recognised that there was not one universal approach. The Director of Workforce and Organisation Development, MHCC added that there was a specific stream of work to specifically consider digital inclusion.

The Leader welcomed the information provided that reported that staff risk assessments were being undertaken across MHCC, MCC, MLCO and other partner organisations to address the need to ensure that 'at risk' staff, including BAME staff were protected.

In concluding this item of business, the Chair, on behalf of the Health and Wellbeing Board expressed his gratitude to all staff working across all partner organisations for their professionalism and dedication in supporting and caring for those residents affected by COVID-19.

## **Decisions**

### **The Board**

1. Note the progress to date and recommend that progress against this activity is regularly reported to the Board; and
2. Encourage respective partner organisations on the Board to continue to prioritise addressing inequalities in health and care both as a system and within own organisations in our response to COVID 19.

## Manchester Health and Wellbeing Board Report for Information

**Report to:** Manchester Health and Wellbeing Board – 26 August 2020

**Subject:** Manchester's 10 Point COVID-19 Action Plan - August 2020

**Report of:** Director of Public Health

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### Summary

In July the Board received the detailed COVID-19 Manchester Prevention and Response Plan. At the beginning of this month the Director of Public Health, working with key partners, produced the attached action plan for the month of August. At the Board meeting the Director of Public Health will deliver a presentation on the latest available data and intelligence (point 1 of the plan) and there will be a focused discussion on other aspects of the plan.

### Recommendations

The Board is asked to note the report.

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### Board Priority(s) Addressed:

Health and Wellbeing Strategy priority	Summary of contribution to the strategy
Getting the youngest people in our communities off to the best start	The evolving nature of the COVID-19 pandemic is having an impact on the delivery of all the Board priorities.
Educating, informing and involving the community in improving their own health and wellbeing	
Moving more health provision into the community	
Providing the best treatment we can to people in the right place at the right time	
Turning round the lives of troubled families	
Improving people's mental health and wellbeing	
Bringing people into employment and leading productive lives	
Enabling older people to keep well and live independently in their community	

### Contact Officers:

Name: David Regan  
 Position: Director of Public Health  
 Telephone: 0161 234 5595  
 E-mail: d.regan@manchester.gov.uk

**Background documents (available for public inspection):**

The following documents disclose important facts on which the report is based and have been relied upon in preparing the report. Copies of the background documents are available up to 4 years after the date of the meeting. If you would like a copy please contact one of the contact officers above.

None

# Manchester's 10 Point COVID-19 Action Plan : August 2020

(Refreshed 14 August 2020)

## Introduction

This plan for August 2020 is an integral part of the Manchester Prevention and Response Plan, endorsed by the Health and Wellbeing Board on 8th July 2020.

Following the announcement on Thursday 30th July of the new restrictions and the declaration on Sunday 2nd August of a major incident relating to Greater Manchester, the need for enhanced action is now fully understood.

The 10 point COVID-19 Action Plan mirrors the national and Greater Manchester approach with a focus on the following:

1. Data and intelligence (point number 1)
2. Testing (point number 2)
3. Contact tracing (point number 3)
4. Contain measures (points 4-7)
5. Planning ahead (points 8-10)

Sir Richard Leese  
Leader of the Council  
Chair of the Manchester Health and Wellbeing Board

Councillor Bev Craig  
Executive Member for Adult Health and Wellbeing  
Manchester City Council

Joanne Roney OBE  
Chief Executive  
Manchester City Council

David Regan  
Director of Public Health  
Manchester City Council

Fiona Worrall  
Strategic Director Neighbourhoods  
Manchester City Council

Katy Calvin-Thomas  
Acting Chief Executive  
Manchester Local Care Organisation

Ian Williamson  
Chief Accountable Officer  
Manchester Health and Care Commissioning

Sir Mike Deegan  
Chief Executive  
Manchester University NHS Foundation Trust

Neil Thwaite  
Chief Executive  
Greater Manchester Mental Health Trust

The Manchester COVID-19 Response Group (Health Protection Board) is a multi-agency partnership that will oversee the implementation of this plan and key decisions will be escalated to Manchester Gold Control chaired by Joanne Roney, Chief Executive, Manchester City Council. For any further information about this plan please contact ([d.regan@manchester.gov.uk](mailto:d.regan@manchester.gov.uk)).

## 1. Ensure that strategic and operational decisions in respect of COVID-19 are informed consistently by high quality data and intelligence

- Incorporate GM COVID-19 escalation framework metrics within the Manchester COVID-19 early warning dashboard, specifically the weekly incidence rate, positivity rate, Clinical Assessment Service (CAS) call increase, hospitalisations and inpatient diagnoses.
- Use the detailed record level data available within the Public Health England COVID-19 Situational Awareness Explorer and other datasets to continually develop our understanding of the transmission (new cases) and prevalence of COVID-19 in particular geographical areas, age groups and local communities, including ethnic and faith-based groups and occupations
- Support the work of the COVID-19 Health Equity Manchester Group and other activities to understand and address the differential impact of COVID-19 on individuals and communities within Manchester

**Lead: Neil Bendel, (Public Health Specialist (Health Intelligence))**

## 2. Increase access to and uptake of testing



- Implement Manchester's Community Testing Model for antigen testing of symptomatic residents to ensure that everyone who needs a test can get a test with a focus on:
  - Further collaboration with Manchester University NHS Foundation Trust (MFT) to capitalise on Pillar One Testing arrangements and the deployment of the Manchester Local Care Organisation (MLCO) Swabbing Team to settings, with care homes remaining a priority;

- Ensuring capacity at the Etihad and Manchester Airport regional testing centres is utilised
- Continuing to maximise the use of the successful Mobile Testing Units (MTUs) at FC United and Ukrainian Centre (4 sessions of 3 days each planned in August)
- Establishing a number of fixed testing sites across the City that are accessible on foot and can be used for Mobile Testing Units (MTU) or Local Testing Site (LTS) walk-in models. Three sites have initially been identified for this purpose; Abraham Moss Leisure Centre, Central Retail Park, and Brownley Road Car Park (near Wythenshawe Forum and town centre). The sites are walking distance from areas with a high footfall and high density population, and they relate to Manchester's high rate areas
- Identifying and approving a number of responsive testing sites across the city where Pop-Up Testing Units can be stood up quickly in response to a situation or outbreak. A long list of sites has already been identified and the short list will be based on; ensuring geographical coverage of the City; ensuring appropriate, culturally sensitive and effective access to BAME communities, faith groups and people with disabilities and, a mixture of indoor and outdoor provision
- Starting to develop a network of service providers who can provide swabbing in the longer-term as part of a mainstream approach to testing
- Establish testing kit storage facility at New Smithfield Market and arrange delivery system to settings and/or households when rapid deployment of swab kits is needed
- Ensuring all Manchester's residents know when and how to get a test as part of the community and engagement plan ( this is being done through a number of channels including GP text alerts, radio, social media and targeted community engagement)
- Refine the approach to mass testing for non-healthcare settings during outbreaks based on lessons learnt from recent outbreaks
- Extend whole care home testing rolling programme to other care facilities
- Continue to encourage employers of essential workers to register with the employer portal for testing employees who are self-isolating.

**Leads: Cordelle Mbeledogu (Consultant in Public Health Medicine), Sharon West (Population Health Programme Lead)**

### **3. Increase local contact tracing and environmental health capacity to respond to local outbreaks**

- Draw down resources from the Greater Manchester Hub and mutual aid from neighbouring boroughs and explore what additional contact tracing and data analyst capacity is required locally / at GM level to follow up index cases and contacts that have not been successfully contacted via the National system
- Confirm which staff from other teams within City Council can assist with contact tracing and arrange training;
- Look at agency staff to backfill posts in Environmental Health (EH) and look at Out of Hours (OOH) working enhancements for the EH contact tracing team to cover weekend working;

- Continue to build on the excellent working relationship between EH and the MLCO in situations where EH are dealing with a workplace situations, MLCO to do contact tracing if required to free up more time for EH to deal with the workplace and outbreak management
- Ongoing engagement with stakeholders to secure support for the contact tracing process where additional help might be needed e.g. in specific settings or with complex cohorts; and carry out scenario planning for identified high risk locations.
- Convene Outbreak Control Team (OCT) Meetings for significant outbreaks, building on the learning from care homes and other settings over the past six months

**Leads: Sarah Doran (Consultant in Public Health, Health Protection), Sue Brown (Principal Environmental Health Officer), Diane Cordwell, Manager MLCO)**

#### **4. Develop and implement community engagement plans for targeted work in specific areas and with specific groups**

- Community engagement plans will be developed for targeted work with geographically based communities (Medium Super Output Areas), as well as communities of identity or experience that have been identified as high risk or where data suggests new or emerging clusters of infection
- Plans will include a mixture of universal and targeted communications, and more intensive engagement work to promote key public health messages, increase access and uptake of testing and build trust and rally the support of communities.
- Health Development Co-ordinators and Integrated Neighbourhood Team Leads from the Manchester Local Care Organisation will work with Manchester City Council Neighbourhood Leads to deliver an agreed programme of activities supported by the VCSE, faith leaders, GP leaders and communities themselves. This will include
  - face to face (socially distanced) conversations directly with households in areas with the highest transmission rates, supported with audio visual information and easy read written information.
  - targeted engagement in local areas to raise awareness and understand issues being raised including local retailers, food establishments, transport links etc as appropriate for the area
  - enabling and mobilising locally trusted community groups and organisations to do the “door knocking” where possible to facilitate engagement
- Establishment of a Targeted Community Engagement Grant for COVID-19 Health Equity to enable voluntary and community groups to support the work of COVID-19 Health Equity Manchester
  - support from targeted patrols from GMP/Police Community Support Officers (PCSOs)

*This programme of work will be reported back to the Member Led Local Outbreak Engagement Sub Group chaired by Councillor Bev Craig, Executive Member for Adult Health and Wellbeing.*

**Leads: Shafali Kapoor (Strategic Lead Neighbourhoods), Val Bayliss-Brideaux (Head of Engagement, Manchester Health and Care Commissioning), Cordelle Mbeledogu (Consultant in Public Health Medicine), Mark Edwards (Chief Operating Officer, MLCO)**

## 5. Further amplify key communication messages in relation to the new restrictions

- With recent cases amongst young people (18-40) accounting for a significant proportion of our total number of cases, we are working on a GM wide plan aimed at this group of people for three targeted work streams. this will tie together with health messaging and be a concerted campaign across GM;
- Enhance and sustain the well received communications work developed in the run up to Eid;
- Specific targeted comms for the hospitality sector reinforcing their responsibility to ensure social distancing, no loud music, limiting contact with staff and consequences of having positive cases working with partners and business networks
- Re-emphasise the original messaging around safe behaviours and that these all still apply
- Working with public health and engagement colleagues we have designed sets of materials that can be dropped off at people's homes in areas we need to address.
  - The first is a printed leaflet with Easy Read -style icons that explains the key things to say safe (washing hands, wiping surfaces, social distancing, signs of virus and how to get a test). This is the leaflet that will be left with residents once they have been visited by neighbourhood teams.
  - Second leaflet is for those homes where a home visit has not been possible. This leaflet is 2 pages. Page 1 is the same as above and then has a section outlining the 6 key restriction points (not having people over to your home/ garden that you don't live with; only socialise with people you live with, 2 households can meet outdoors in a park for example with social distancing etc)
  - The third piece is a digital version of the messages from letter 1, which will be translated into 13 different languages and produced as a jpg. This is so that our community contacts can send them on via email or WhatsApp to their networks in the right language.
- All these assets are at [www.manchester.gov.uk/resourcehub](http://www.manchester.gov.uk/resourcehub) for all partners and VCS groups to use.

Additionally we hope that the teams making house visits will also be able to show or play the series of films we have already made in translated languages around staying well and key COVID-19 information. These films are all on our online community resource hub. Feedback from our neighbourhood contacts is that this resource has worked really well and that they would like more materials added to it.

This work on the 10 point plan will supplement the overall communications plan agreed in the COVID-19 outbreak communication strategy, agreed at the Local Outbreak Engagement Sub Group of Health and Wellbeing Board.

**Leads: Alun Ireland (Head of Strategic Communications), Penny Shannon (Communications Business Partner)**

## 6. Inform the hospitality sector on the new guidance and regulations when they are agreed

- Joint operation between GMP and MCC Compliance and Enforcement Team to commence - **this is happening on a weekly basis**
- Target enforcement action on premises who are repeatedly not complying with advice including the use of directions to close premises in the worst cases- **directions have been used twice up to 14 August 2020**

**Leads: Fiona Sharkey (Head of Compliance, Enforcement and Community Safety)**

## 7. Continue to support residents and patients who are clinically vulnerable and respond to the evolving guidance on shielding

- Letter to all patients who are shielding was issued week commencing 20<sup>th</sup> July reiterating the government letter (i.e. pause of shielding on 31<sup>st</sup> July) but also reinforcing that local support is still available for those who need it
- Text via GP rapid communications system going out to all shielded patients week commencing 3<sup>rd</sup> August 2020 to clarify the restrictions
- Follow up phone calls to take place with all those that were in receipt of support from government to understand support needs

**Leads: Dr Manisha Kumar (Medical Director, Manchester Health and Care Commissioning)**

## 8. Provide advice to organisers of events that were planned for August

The following physical events that had been planned to take place in August have been cancelled. However virtual events will still take place for some (e.g Pride).

- Manchester Caribbean Carnival;
- VJ Day;
- Manchester Pride

Planning in place to develop the strategy beyond September.

**Leads: Fiona Worrall (Strategic Director Neighbourhoods), Neil Fairlamb (Head of Parks, Leisure, Youth & Events)**

In addition, we are:

- Working with key VCSE and community partners, GMP and others to support and help deliver key engagement messages and a draft statement is being prepared in relation to Pride
- Creating appropriate materials partners can share on their networks and use with their contacts
- Working with Ocean (digital signage across the city) to change messaging as required over the course of the weekend if parts of the city centre become busy
- Working with media partners to spread the message outside of Manchester that no events will be taking place in the city to discourage people coming

## 9. Plan now for the return of students and pupils to universities and schools in September

### Universities

- Initial discussion at Student Strategy Partnership (SSP) meeting in July.
- Pre-SSP meeting with Public Health, Universities and Neighbourhood Teams to take place on 10th August
- Action plan will be agreed with the Universities that will also include COVID-19 Secure accommodation arrangements;

In addition we are:

- Working with Universities to agree local outbreak management response processes and contact tracing arrangements
- Securing a testing site near to the Universities to make it easier for students to get tested. One of the five proposed fixed Local Test Sites (LTS) in Manchester is walking distance from the main university campuses (Denmark Road). We are working to secure responsive sites across the City which will include sites specifically for use by students and staff if mass testing was required for an outbreak and/or evidence of increasing transmission among students.
- Working to ensure systems are in place to support students to isolate with humanitarian support where required
- Coordinating and leading a Greater Manchester meeting on 14th August to share COVID-19 prevention and response work being undertaken in Manchester, Salford and Bolton and to coordinate joint work where appropriate
- Working with GM and local comms leads and University comms leads to agree communications approach with students
- Working with Manchester Student Homes particularly in relation to Off Campus accommodation and engagement with landlords

### Schools

- Meetings taking place between the Education team, Public Health, and Contact Tracing Team to document robust pathways for responding to notifications of cases linked to schools setting and ensuring timely flow of information between Manchester and GM contact tracing hub.
- Schools/settings will have step by step guidance on infection prevention and control and how to access support.

- Plans to attend head teacher local meetings to answer questions on infection prevention and control and contact tracing process.
- Public health will attend meetings with trade unions representing school staff in September to answer questions.
- Schools have provided risk assessments for September - currently being reviewed by the MCC Health and Safety team.
- Letter sent out via schools to parents/carers requesting that they support the measures schools will put in place to prevent infection.
- FAQ about school attendance in September and measures schools will put in place to prevent infection translated into community languages and sent out via different channels. Part of a communication plan
- Work progressing on expectations of schools regarding remote learning offer and continuity of education in the event of pupils being at home.

**Leads: Amanda Corcoran (Director of Education), Fiona Worrall (Strategic Director Neighbourhoods) , Sarah Doran (Consultant in Public Health)**

**10. Consider the suite of contain measures currently being developed for Greater Manchester and apply them as necessary to the local situation in Manchester, ensuring collaboration with adjacent authorities**

*This section of the plan will be updated when the measures are agreed. The intention is to ensure that in advance of Autumn and Winter, planning and support work can take place with care homes and hospitals to minimise the pressure on these settings, alongside plans to prevent transmission in the community.*

**Lead: David Regan (Director of Public Health)**

## Manchester Health and Wellbeing Board Report for Information

**Report to:** Health and Wellbeing Board - 26 August 2020

**Subject:** Our Manchester Strategy Reset

**Report of:** Director of Policy, Performance and Reform

### Summary

This report provides an overview of the Our Manchester Strategy reset and invites the Board to comment on how health and wellbeing priorities should be reflected within the Strategy reset.

### Recommendations

The Board is asked to:

1. Note the approach to the Our Manchester Strategy reset; and
2. Provide comment on how health and wellbeing priorities should be reflected within the Strategy reset.

### Board Priority(s) Addressed:

Health and Wellbeing Strategy priority	Summary of contribution to the strategy
Getting the youngest people in our communities off to the best start	The reset of the Our Manchester Strategy will consider all of the Health and Wellbeing Strategy's priorities to ensure strategic alignment, enabling the outcomes to be achieved.
Improving people's mental health and wellbeing	
Bringing people into employment and ensuring good work for all	
Enabling people to keep well and live independently as they grow older	
Turning round the lives of troubled families as part of the Confident and Achieving Manchester programme	
One health and care system - right care, right place, right time	
Self-care	

**Contact Officers:**

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Telephone: 0161 234 1325  
E-mail: e.mitchell1@manchester.gov.uk

**Background documents (available for public inspection):**

The following documents disclose important facts on which the report is based and have been relied upon in preparing the report. Copies of the background documents are available up to four years after the date of the meeting. If you would like a copy please contact one of the contact officers above.

COVID-19 Forward Recovery Planning, Executive (May 2020)

Our Manchester Strategy 2016 - 2025

## 1.0 Introduction

- 1.1 On Wednesday 6 May 2020, Manchester City Council's Executive approved a reset of the Our Manchester Strategy 2016 - 2025, to be undertaken as part of the Council's COVID-19 recovery planning. The Our Manchester Strategy was developed in 2015 and launched in 2016 as the city's overarching 10 year vision. Its development was overseen by the Manchester Leaders' Forum - now Our Manchester Forum - a partnership board of 35 leaders from across Manchester's public, private and voluntary sector.
- 1.2 Five years into the Strategy's implementation, Manchester has made significant progress against some of its aims, driven by strong economic growth and regeneration. However, challenges remain (such as poor health outcomes) and others have risen to the fore (such as adapting to climate change). These challenges have been thrown into even sharper relief by the global effect of COVID-19, with the city now in a very different position to where it was at the beginning of 2020. Whilst the ultimate strategic objective for Manchester to be in the top-flight of world class cities by 2025 prevails, there are a number of new and more prominent priorities that must be addressed in the hope of achieving this.
- 1.3 The Our Manchester Strategy reset will reframe the existing Strategy, with it continuing to provide the overarching ambition of the city of Manchester. It will reflect Manchester's priorities for the next five years until the end of the Strategy in 2025. The Strategy will remain distinctly about Manchester - both our people and our place; listening to the fullest range of voices and experiences across our communities is key to the reset. The overarching principles of equality, inclusivity and sustainability are at the heart of the reset process. The Our Manchester Forum is the governance partnership board for the reset, overseeing the work and approving the final document alongside the Executive and Full Council.

## 2.0 Timescales for the reset

- 2.1 Using the learning from other recent strategy development, a mixed methods approach is being undertaken for the Our Manchester Strategy reset. This includes engagement activity to develop a qualitative evidence base, which will be analysed alongside relevant quantitative data, a literature review and best practice analysis. The engagement activity is underpinned by the Our Manchester approach, and includes conversation-style engagement with residents, workers, businesses and organisations across all of the city's neighbourhoods, as well as speaking to strategic partnership boards.
- 2.2 As such, the timescales for the reset are as follows:

Date	Task
May 2020	Approval for reset from Executive
June - July 2020	Initial scoping work and meeting

August - September 2020	Engagement with residents (universal and targeted), businesses and organisations, partnership boards, and staff  Thematic workshops with Our Manchester Forum  Research and analysis
October - November 2020	Reset drafted based on outcomes of engagement activity and quantitative analysis
December 2020	Draft reset presented to Our Manchester Forum
January 2021	Draft reset presented to Scrutiny Committees and boards
February 2021	Amends to final draft  Final draft presented to Executive and Our Manchester Forum
March 2021	Approval of final version by Full Council

### 3.0 Strategic Alignment - Health and Wellbeing

- 3.1 The Our Manchester Strategy was developed in 2015 prior to health and social care devolution being secured. It consequently does not reflect health and wellbeing to the extent that it is part of the city's current ambition. Initial engagement activity has highlighted improving health and wellbeing as a priority for Manchester, especially in light of COVID-19. The reset will look to strengthen the importance of health and wellbeing within the Our Manchester Strategy, including reference to wider population health and the social determinants of health.
- 3.2 A number of other strategies and plans have recently been approved, are currently in development or due for refresh in the next 18 - 24 months. In relation to health and wellbeing, these include the refresh of the Manchester Locality Plan for Health and Social Care, Our Healthier Manchester, and the Transformation Accountability Board review of our ambitions as a health and social care system. Officers are considering alignment to ensure other strategies' aims flow from the Our Manchester Strategy reset's priorities, as the overarching vision for the city, and to ensure the Strategy correctly references existing agreed health and wellbeing priorities.
- 3.3 The Board are invited to comment on how health and wellbeing priorities should be reflected within the Strategy reset.
- 3.4 The Health and Wellbeing Board have two permanent representatives on the Our Manchester Forum. The Board is encouraged to provide further and continued comment on the reset as it progresses via their representatives on the Forum.

### 4.0 Recommendations

- 4.1 The Board is asked to note the approach to the Our Manchester Strategy reset and the timescales for the work.
- 4.2 The Board is also asked to provide comment on how health and wellbeing priorities should be reflected within the Strategy reset

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